Reckless decision



Dhammika's ' to repay sovereign bondholders Magnificent 7" for forex booster

SRI Lanka's debt and forex situation is affecting day to day livelihoods. Many restrictions have been imposed to preserve forex in order to service debt. However, it is best for GOSL to find a mechanism to restructure the debt and allow the use of inflows of forex to ease the general public's difficulties in obtaining essentials. Since the majority of GOSL comes from Tourism

we cannot afford to send the world messages of food shortage in the country, it will only be counterproductive.

COVID is a Pandemic and GOSL does not have to blame itself for the issues created by it, we need to seek help from International Organizations to resolve and restructure our debt.

Vish Govindasamy, Ceylon Chamber of Commerce Chairman

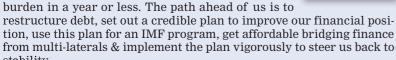
WE strongly urge the Government in the context of Foreign Exchange shortages to import basic essentials for the day-to-day life of the people, mitigating hardships currently experienced, to reschedule the repayment of debt. This is standard practice, as any customer of a bank would know. There are internationally recognized institutions to make this exercise possible. This would be similar to the concessions granted in our country for instance to the tourism sector facing stress.



JD Bandaranayake,

Former Chairman, Ceylon Chamber of Commerce (2008-2009)

THE foreign currency crisis has led to shortages in essentials such as medicines, gas & milk powder. In addition, corporates are finding it difficult to open LC's that are essential for the continuity of their businesses. Under the circumstances, we need to shore up our reserves, not deplete them. We need to talk to our creditors & re-structure our debt. Swaps are a short-term solution & will only add to our debt burden in a year or less. The path ahead of us is to



Suresh Shah, Former Chairman, Ceylon Chamber of Commerce (2013-2015)

WE are in the business of supplying essential medicines and consumer products. Our business has been coming under severe stress in the recent past due to difficulties in securing foreign currency for input material required to manufacture our products. Almost every industry would be in a similar situation which would result in supply shortages impacting our customers, employees, and stakeholders. We have seen this already manifesting in queues for essential



goods, and it is bound to get worse. The need of the h whatever foreign currency we have left and to negotiate a long-term solution to help our nation come through the debt crisis

Kasturi Wilson, CEO, Hemas Holdings PLC

THE decision to settle the full proceeds of the ISB maturing on the 18th January is highly questionable in the light of dangerously low foreign currency reserves that have resulted in shortages of essential food items, medicines, fertiliser, and raw materials for industries. The daily sight of queues, the agonies expressed by those having to undergo such hardship as well as the experiences of businesspeople who struggle to obtain foreign currency to import essential raw materials, paint a bleak picture. If a company



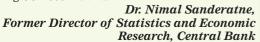
was faced with such a crisis, it would have been deemed irresponsible on the part of its management if it did not negotiate with its creditors a rescheduling of the debt by presenting a credible plan that showed how the company would emerge from the crisis and gain the confidence of the creditors, to provide leeway, instead of settling the creditor in full and leaving the business exposed to a possible collapse.

Not only companies but even countries, faced with the situation Sri Lanka currently faces, have done that successfully, saved its precious foreign reserves, improved fiscal management, increased economic activity and within a short period, boosted their reserves, to have their country's ratings upgraded. Surely, shouldn't Sri Lanka follow a similar path? What is the mighty hurry to settle in full foreign ISB holders, who have most likely purchased them at a deep discount and are licking their lips in anticipation to earn a staggering profit, at the expense of your citizens and businesses who are desperately in need of these funds for their livelihood and existence?

The mind boggles!

Kumar Jayasuriya, Former Chairman, Employers Federation of Ceylon (2007-2009)

IT is surprising that being in the external financial bind that we are, we are not resorting to the better options we have. We are neither going to assist the IMF, nor are we coming to arrangements to restructure our debt and postpone the repayment of the upcoming USD 500M bond.





SRI Lanka has to make a choice between two options. It must carefully evaluate the benefits to the country of paying the maturing sovereign bond as against saving those dollars to supply the economy with essential items that are currently in shortage due to the scarcity of dollars.

W.A. Wijewardena, Former Deputy Governor, Central Bank of Sri Lanka



Leaders of Ceylon Chamber, top economists speak out on forex crisis

Chorus growing for deferment of foreign debt repayment via urgent restructuring and use existing scarce resources for essential goods and drugs

THE current foreign exchange shortage is creating unprecedented hardship to a majority of our citizens. The policy makers must decide whether it is prudent to pay external debt holders as against feeding the people of Sri Lanka. Countries in a similar position as us have chosen the latter option.

Susantha Ratnayake, Former Chairman, Ceylon Chamber of Commerce (2011-2013)



AS we can see from the secondary market, bond holders have discounted our bonds. Many of the current bond holders would have bought bonds at a substantial discount. Under these circumstances, it's better to renegotiate terms with the bond holders & retain scarce dollars to meet the essential needs of our people.

Sharad Amalean, Director, MAS Holdings



WE can all complain about the hardship faced by people due to shortage in foreign currency. But what can the country do or what is the best course of action the government can take in this situation?

Paying \$ 500 million to settle the sovereign bonds maturing on 18 January further depleting the reserves in hand won't do any good. It won't improve the credibility of the country or improve its rankings in international markets. It won't make it easier to

The best course of action is to inform the IMF and the bond holders that Sri Lanka will seek a restructure of its foreign financial commitments and start negotiations on the type of restructure; reducing the capital to something slightly above the discounted values that prevailed in the recent past, reducing the rates of interest, moratorium on payments till the foreign exchange situation improves say in 3 to 5 years

That should be backed by a reform agenda to reduce public expenditure, such as freezing recruitment to the bloated public sector, effective controls on procurement procedures, steps to reduce the bulging pension obligations, increasing taxes as was so efficiently done under minister Mangala Samaraweera and pruning unnecessary expenditure.

That way SL can save funds to address immediate needs such as import of oil because if the forecast power shortages materialise, industrial production will suffer, and the country will go into a deeper economic crisis. The settlement of the bond on 18 January will only fat ten speculators and risk takers without yielding any benefit to SL. The reform agenda should be robust enough to give the creditors confidence that SL can recover and meet the restructured debt obligations.

Deva Rodrigo, Former Chairman, Ceylon Chamber of Commerce (2004-2006)

BY pursuing a strategy of continuing to service our foreign debt, it appears that the Government is giving priority to cater to the Needs of creditors over the Needs of our Citizens. At this juncture what we need

as a nation is to ramp up our foreign reserves and not deplete them. Given that we have already got 'shut out' of the capital markets, there is merit in putting together a plan to 're-structure' our external debt profile and use this space to develop a medium/long term economic revival plan which addresses fundamental

gaps in revenue leakage, expenditure management and restore investor/ creditor confidence while also constructively addressing current shortages in essential food and medicine requirements as well as critical import needs of businesses to continue production and trade.

Rajendra Theagarajah, Former Chairman, Ceylon Chamber of Commerce (2017-2019)

WE have a choice to make. The consequences are clear. We can either use our limited foreign reserves to repay foreign creditors or to finance imports of essential goods and services. This is the dilemma facing Sri Lanka today. Repaying the full value of the bond would provide a windfall gain to those currently holding these bonds. But it will be at great cost to the people of this country who will face shortages

of essentials such as food, medicine, and fuel. In these circumstances, it is in the best interest of all its citizens, for the government to defer payment of the US dollar 500 million International Sovereign Bond (ISB) coming due on 18 January 2022, until the economy can fully recover and rebuild.

Dr. Roshan Perera, Senior Research Fellow at Advocata Institute and former Director, Central Bank of Sri Lanka

SRI Lanka is in a major crisis with no foreign exchange. Food riots may erupt due to the unfertilised failed Maha crops with no forex to import basic foods. No funds for essential drugs and medicines. Power cuts are imminent with the CEB facing fuel shortages. Airlines and shipping lines will bypass Sri Lanka because local agents are unable to pay forex dues. So available forex must be used to meet these essential needs, not to repay USD 500 million debt maturing next week or USD bond due in June 2022.

Dr. Anila Dias Bandaranaike, Former Assistant Governor of the Central Bank of Sri Lanka

WITH shortages increasing day by day, ordinary citizens are queuing up for essentials. Inflation has reached double digits. Small, medium, and large enterprises are lining up to obtain LC s for essential imports. The economy is taking a severe beating for want of foreign currency for imports for both consumption as well as for production. Social unrest will follow if the issue is not addressed very early. The need of the hour is debt restructuring and not repayment as they mature from "handouts of friendly nations". The generosity of friends alone is not sufficient to manage the

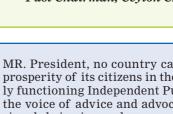
foreign debt bulge. A debt restructuring will provide the time and space required for the much-needed structural changes in the economy. Anura Ekanayake,

Former Chairman, Ceylon Chamber of Commerce (2009-2011)

UNLESS the Country addresses the Foreign exchange crisis through debt restructure we will reach an unprecedented shortage of essential items.

The policy on unplanned focus on-organic Agriculture further aggravated this situation.

Samantha Ranatunge, Past Chairman, Ceylon Chamber of Commerce (2015-2017)



MR. President, no country can achieve growth led prosperity of its citizens in the absence of effectively functioning Independent Public Institutions and the voice of advice and advocacy of caring professionals being ignored.

IN the current context this latter voice has unequivocally stated that the decision to pay ISB holders the full maturity proceeds is ill advised, misguided and reckless, without giving priority to the urgent

needs of citizens, farmers, industries, and businesses for whom these funds can be utilised for the importation of food, medicines, fertiliser and raw materials. Your government's proposed action can well lead to a socio-political destabilisation of the country.

I urge you to heed the wise counsel of independent professionals and put a stop to the settlement of the ISB in full on the 18th and instead announce your government's intention to negotiate with the holders of these ISBs a rescheduling of the debt.

Chandra Jayaratne, Former Chairman, Ceylon Chamber of Commerce (2000-2002)

AS an individual or as a corporate body I know that there are times when circumstances force you to seek restructuring of debt.

That would typically involve negotiating with your lenders to reduce the interest rates on loans and rearrange/extend the dates on which the loan installments become payable. Most of the time they oblige. These steps improve the individual or the company's chances of paying back its obligations and staying in

I imagine the philosophy is the same in a nation when a restructuring exercise allows us to meet the essential requirements of our people such as medicines, gas and milk powder while building up our reserves.

K.R. Ravindran, Former Global President, Rotary International

PROBLEMS began some time ago with large projects that were not evaluated and in non-tradable 🦊 sectors that would not help with debt repayment. THE COVID-19 only exacerbated the problem. To cushion the impact IMF lent emergency funds to affected countries amounting to twice the quota, with no conditionality and at low interest rates compared to borrowing at market rates. But we chose not to avail ourselves of these funds. Every member

country has the right to borrow from the IMF. And, we should have, as we had done 16 times before. WE dropped the ball, not them. Avoiding the easy way with negotiations between professionals to deal with the problem versus playing

chicken while keeping people anxious and worried when they will get the next meal for the family. There is a clear choice between using reserves to import crucial goods such as milk, food, medicine, essential items to help the poor citizenry or paying off bond holders who are in a different income group

Dr. Sarath Rajapatirana,

Chair - Academic Programme, Advocata Institute

SRI Lanka is at a decisive moment. Suspending debt payments will drop Sri Lanka's ratings further. But at current rating levels, the marginal consequence of a further decline is limited. Running short of reserves to purchase essential needs of the economy has much worse consequences.

The effects of that are already evident, and gather ing momentum on a weekly basis.

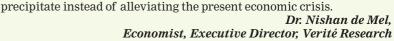
The USD 500 million due in ISB payments, if preserved for the needs of the local economy, can help to alleviate the pre-

Dr. Nishan de Mel,













altogether.

Issues/Opinion

THE announcement by the Governor of the Central Bank that Sri Lanka has earmarked \$ 500 million to repay a maturing sovereign bond on 18 January is reckless for two reasons.

acute shortage of foreign exchange - people queue in long lines to buy cooking gas; there is no powdered milk; food prices are rising rapidly; power cuts are becoming frequent. This \$ 500 million could enable people, especially poor people, to

buy and cook food for themselves and their children. Instead, the Government is choosing to reimburse bondholders, who are hardly poor.

Secondly, Sri Lanka's debt is unsustainable. Repaying maturing bonds in full today does not change that. It increases the chances that the country experiences an uncoordinated default in the near future. In this scenario, the country stops paying its bills because it cannot. The consequences of such a badly managed default can be devas-

tating. In Lebanon, a country that shares many similar characteristics with Sri Lanka (history of civil war, sectarian divisions, dependence on tourism and remittances, dysfunctional public enterprises, cronyism), imports contracted by 40%, GDP fell 20% in a year, inflation rose to 150%, and the cur-

First, Sri Lanka is facing an

sovereign bondholders



Guest

By Shanta Devarajan

rency depreciated 130%. Sectarian violence returned to the streets of Beirut.

There is an alternative. Sri Lanka embarks on a preemptive debt restructuring that leads to a debt that is sustainable, new resources from multilateral institutions, and reengagement in international capital markets. Such a managed default has been used by countries such as Jamaica and Ukraine when their debt levels were unsustainable. They all start with a temporary sus-

pension of debt service payments, such as the \$500 million sovereign bonds coming due on 18 January.

Typically, the Government requests the IMF to undertake a debt sustainability analysis, which serves to "anchor" expectations about how much debt the country can repay. The country then negotiates with its creditors the amount





Reckless decision to repay





This \$ 500 million could enable people, especially poor people, to buy and cook food for themselves and their children. Instead, the Government is choosing to reimburse bondholders, who are hardly poor

Everyone expects the country to default. The guestion is how it can be managed. By suspending the \$ 500 million reimbursement of sovereign bonds and entering into a pre-emptive debt restructuring, Sri Lanka avoids two

worse consequences

of debt reduction that is feasible to arrive at this sustainable debt. While not necessary, having an IMF program helps build confidence in capital markets about the future prospects of the country, which leads to new resources

from the IMF, World Bank, Asian Development Bank, and others.

In most countries, the negotiations conclude in about six months and the country's credit rating improves to pre-crisis levels. Jamaica, for instance, issued a sovereign bond nine months after it began a pre-emptive debt restructuring and it was oversub-

A pre-emptive debt restructuring is not painless. The country's credit rating may decline further before rebounding. Since Sri Lanka has never defaulted, some worry its reputation will suffer. But today, with a credit rating of CC, without access to international capital markets for a yearand-a-half, and a rising parallel market premium, the country has all the characteristics of a default.

Everyone expects the country to default. The question is how it can be managed. By suspending the \$ 500 million reimbursement of sovereign bonds and entering into a pre-emptive debt restructuring, Sri Lanka avoids two worse consequences. One is an uncoordinated default. The other is a continued shortage of foreign exchange that deprives people of basic needs such as food and fuel. possibly leading to a humanitar-

(The writer is Professor of Georgetown University and a former World Bank Chief Economist of South Asia, Africa, and the Middle East and North Africa.)

ian disaster.

THE available foreign reserves of the country can be used to either repay foreign creditors or to finance imports of essential goods and services required by its citizens. This is the dilemma facing Sri Lanka today. Repaying the full value of the bond using the limited foreign reserves available would provide a windfall gain to those currently holding these bonds. But it will be at great cost to the citizens of the country who will face shortages of essentials

like food, medicine, and fuel. In these circumstances. it is in the best interest of all its citizens, for the Government to defer payment of the \$ 500 million International Sovereign Rond (ISR) coming due 18 January 2022, until the economy can fully recover and rebuild.

Just as an individual with co-morbidities is more vulnerable to develop severe illness if infected with COVID-19 and more likely to require hospitalisation and even treatment in an ICU, Sri Lanka was vulnerable to economic shocks long before COVID-19 struck. The country was already facing several macroeconomic challenges. Muted economic growth. An untenable fiscal position.

Although a tough consolidation program was put in place to bring Government finances to a more sustainable path, sweeping tax changes implemented at the end of 2019 reversed this process, with adverse consequences to Government revenue collection. Weak external sector due to high foreign debt repayments and inadequate foreign reserves to service these debts. COVID-19 only exacerbated these macroeconomic challenges. And like a patient who gets over the worst of COVID-19 has a long road to recovery; the economy of Sri Lanka faces many challenges to get back on track.

The onset of COVID-19 in early 2020, only worsened an already grim macroeconomic situation. The country lost the confidence of international markets, and the ability of the sovereign to rollover its external debt became difficult if not impossible. In these circumstances, there was a solid argument for a sovereign debt restructuring. But the response from the Government and the Central Bank of Sri Lanka (CBSL) was a firm "No".

The argument was that

Repay foreign debt or finance essential imports

Guest Column



By Dr. Roshan Perera and **Dr. Sarath** Rajapatirana

Sri Lanka never defaulted on its debt and it was not going to do so now. The official position was also that the Government had a 'plan' to repay its debt and hence there was no reason to engage in a debt restructuring exercise. However, Sri Lanka faced high debt sustainability risks: the debt to GDP ratio at 110% was one of the highest historically and interest payments to Government revenue at over 70% was one of the highest in the world.

Fast forward to 2022. The country's foreign reserves declined to \$ 3.1 billion. Usable reserves are much lower. CBSL has sold over \$ 200 million of the country's gold reserves to meet its debt obligations. In the first week of 2022, CBSL announced further swap facilities and its commitment to repay the International Sovereign Bond (ISB) of \$500 million due in January. According to statistics from the Central Bank, in addition to the ISB payment, there



debt and use its limited foreign reserves to ensure uninterrupted supply of essential imports

Table 1 - Summary of External Sector Performance Q1 - 2017 to 2021 (US \$ mn)

	Q1 2017	Q1 2018	Q1 2019	Q1 2020	Q1 2021
Exports	2,774	2,989	3,156	2,650	2,982
Imports	5,279	5,971	4,817	4,503	5,041
o/w Sugar & confectionary	63.8	88.1	48.9	73.1	137.4
Medical pharmaceuticals	125.2	130.0	121.8	125.4	143.8
Fuel	882.6	1,075.2	1,019	948.2	977.2
Trade balance	-2,505	-2,982	-1,661	-1,853	-2,059
Earnings from tourism	1,122	1,329	1,396	682	13
Worker remittances	1,911	1,979	1,617	1,600	1,867
Overall balance	-176	-311	912	143	-1,101
Memo:					
International Reserves (US \$ bn)	5.1	7.3	7.6	7.5	4.1
(months of imports)	3.1	4.1	4.3	4.6	2.9

are pre-determined outflows from foreign reserves amounting to \$ 1.3 billion in the first two months of 2022.

Further, based on trade data for the last five years, the country on average has a trade deficit of around \$ 2 billion to finance during the first quarter of the year (see Table 1). With expected inflows from tourism under threat with the onset of the Omicron variant and continuing decline in worker remittances, financing this external current account deficit will add further pressure on available foreign reserves. India which accounted for around 20% of recent tourist arrivals is now requiring returnees to the country to quarantine. This will likely further dampen tourist arrivals.

In this context, the country faces a trade-off between using its limited foreign reserves to repay its debt or utilising it to finance essential imports. \$ 500 million is sufficient to finance imports of fuel for five months; or pharmaceuticals for one non-negotiated default (if year; or dairy products for one and a half years; or fertiliser for two years.

Therefore, it is in the best interest of the country and its citizens for the Government to defer payment on its debt and use its limited foreign reserves to ensure uninterrupted supply of essential imports. But this requires a plan. To minimise the cost to the economy, the Government must immediately engage its creditors in a debt restructuring exercise. This will require a debt sustainability analysis (DSA) by a credible agency to identify the resources required for debt relief and the economic adjustment needed to put the country back on a sustainable path. This will be critical to bring creditors to the negotiating table and provide them comfort that the country is able and willing to repay its debt obliga-

tions in the future. The cost of not restructuring is much higher. A and when the country runs out of options to service its debt) would lead to a greater loss of output, loss of access to financing or high cost of future borrowing for the sovereign. It could even spill over to the domestic banking sector, triggering a banking or financial crisis. The consequences are

clear. What will we choose?

(Dr. Roshan Perera is a Senior Research Fellow at the Advocata Institute and the former Director of the Central Bank of Sri Lanka. Dr. Sarath Rajapatirana is the Chair of the Academic Programme at Advocata Institute and the former **Economic Adviser at the** World Bank. He was the Director and the main author of the 1987 World **Development Report on** Trade and Industrialisation. The Advocata Institute is an Independent Public Policy Think Tank. Learn more about Advocata's work at www.advocata.org.)



Sri Lanka has no room to manoeuvre: A Pathfinder perspective

ken of both Rupee and Dollar shortages. The severity of these problems is reflected in the following startling data points.

On the lack of Rupees (or fiscal space) for the government, interest payments alone account for over 70% of revenue. This is possibly the highest in the world. In addition, salaries and pensions account for over 90% of revenue. So, interest and salaries/pensions together amount to over 160% of revenue. It is hardly surprising, therefore, that the Central Bank's net credit to the government (money printing) amounts to Rs. 1.1 trillion as at November 2021. This vast amount of money printing inevitably fuels inflation; exerts pressure on the balance of payments by boosting imports; and undermines exchange rate stability.

As for the Dollar illiquidity, net foreign assets of the Central Bank recorded a deficit of \$ 1.6 billion as at the end of November 2021. The net foreign assets of the total banking system amounted to a deficit of \$ 4.1 billion. This explains vividly the cause of the large-scale scarring of the economy that is arising from the massive shortage of dollars. Turning this around will require radical action, including a debt restructuring and decisive measures to attract foreign inflows.

The consequences of these twin problems have already been severe. Inflation, particularly food inflation, has been rising sharply.

There have been shortages in food items, including milk food; fuel; gas; and medicines. There is also a rampant black market in foreign exchange. Businesses have collapsed and livelihoods have been lost.

in its previous articles has urged that immediate priority be given to: (1) restructuring external debt; (2) negotiating an arrangement with the IMF; and (3) mobilising bridging finance to meet the external financing gap in the next six

A debt restructuring will provide breathing space to stabilise the economy. An IMF arrangement can catalyse much needed foreign exchange both directly from multilateral institutions and some bilateral donors; and indirectly by increasing confidence among investors and creditors. The bridging finance is necessary to fund essential imports and meet immediate obligations until the negotiations on the debt restructuring and the IMF program are completed.

The package of relief from India that is now expected is an encouraging beginning in terms of a bridging arrangement. However, it will only buy a couple of months' time. This positive initiative needs to be supplemented by negotiating support from other friendly countries, including Japan, to obtain bridging finance that would be required during the time it takes to negotiate a debt restructuring and an IMF program (about six months).

Action on all three fronts identified above needs to be initiated immediately to stem the ever-deepening crisis and support sustainable recovery.

(This is a Pathfinder Perspective issued by the Pathfinder Foundation and can be viewed on https://pathfinderfoundation.org/. Readers' comments can be sent via email to pm@pathfinderfoundation.org are welcome.)